

**Manchester Health and Wellbeing Board  
Report for Resolution**

**Report to:** Manchester Health and Wellbeing Board - 25 March 2015

**Subject:** Health and Wellbeing Board strategic review – follow-up

**Report of:** Michael Houghton-Evans, Strategic Director of Families, Health and Wellbeing, Manchester City Council  
David Regan, Director of Public Health

**Summary**

At the last meeting the Health and Wellbeing Board discussed the outcome of the board’s strategic review, which took place during Autumn 2014. This report sets out progress in responding to the review including a proposed way of working for the year ahead.

**Recommendations**

The Board is asked to:

- note progress on implementing the recommendations of the review; and
- comment on and agree to the forward work plan for the board.

**Board Priority(s) Addressed:**

<b>Health and Wellbeing Strategy priority</b>	<b>Summary of contribution to the strategy</b>
Getting the youngest people in our communities off to the best start	The strategic review of the Health and Wellbeing board considered the board’s achievements and challenges, and those areas where the board may need to make changes in future. Key actions for the board include refreshing the Health and Wellbeing Strategy, addressing communications and engagement of the strategy, and reviewing the structures which support the board. The review and the board’s response therefore underpin the board’s ability to address all of the strategic priorities.
Educating, informing and involving the community in improving their own health and wellbeing	
Moving more health provision into the community	
Providing the best treatment we can to people in the right place at the right time	
Turning round the lives of troubled families	
Improving people’s mental health and wellbeing	
Bringing people into employment and leading productive lives	
Enabling older people to keep well and live independently in their community	

**Lead board member: All**

---

**Contact Officers:**

Name: David Regan  
Position: Director of Public Health  
Telephone: 0161 234 3981  
E-mail: [d.regan@manchester.gov.uk](mailto:d.regan@manchester.gov.uk)

Name: Louise Lanigan  
Position: Project Manager  
Telephone: 0161 234 1366  
E-mail: [l.hope@manchester.gov.uk](mailto:l.hope@manchester.gov.uk)

**Background documents (available for public inspection):**

Nil

## **Introduction**

1. At the last meeting the Health and Wellbeing Board discussed the outcome of the board's strategic review, which took place during Autumn 2014. This report sets out progress in responding to the review including a proposed way of working for the year ahead.

## **Background**

2. During Autumn 2014 the Health and Wellbeing Board undertook a strategic review of progress. The review identified the strengths and successes of the Board to date, areas for development and future challenges and priorities. It also considered the rapidly changing environment within which the board is operating.
3. At the January meeting the board received a report on the review and agreed to respond with the following actions;
  - To refresh the Health and Wellbeing Strategy and to establish clearer arrangements for lead board members, supporting officers and delivery structures.
  - To task the Executive Health and Wellbeing Group to oversee the Health and Wellbeing Strategy delivery structures.
  - To re-establish the Health and Wellbeing Strategy Group.
  - To webcast future Health and Wellbeing board meetings.
4. This report outlines next steps in responding to the agreed actions.

## **Joint Health and Wellbeing Strategy**

5. The Joint Health and Wellbeing Strategy sets out the eight strategic priorities for health and wellbeing. It was originally designed to be an evolving document and the action plan runs to 2015. It is therefore timely to review and refresh the strategy.
6. At the January meeting of the board, members asked that the Health and Wellbeing Strategy refresh be aligned with development of the new Manchester Strategy 2015-2025. The Manchester Strategy will replace the existing Community Strategy 2006-2015 and will set the city's overarching vision for the next ten years. The timescales for producing the Manchester Strategy include consultation during the summer and publication in September.
7. The wider context for the Health and Wellbeing Strategy has evolved substantially since the strategy was agreed. The major changes which the Greater Manchester devolution deal will bring to the health and social care landscape will also need to be reflected.

8. To take forward this work a Health and Wellbeing Strategy Group has been convened. The membership includes a coordinating officer for each of the strategic priorities who will work across key partners and with lead board members, and officers to support communication and engagement. The Strategy Group will report to the Executive Health and Wellbeing Group.
9. The Strategy Group has now met and has agreed a forward plan of work to support the strategy refresh. This is based around the following timescales:

<b>Key actions</b>	<b>Timescales</b>
Agree refresh plan	March 2015
Review existing strategy - Strategic priority officer support leads to work across partners and with the lead board member to review priorities	March - April 2015
Agree a template for the new strategy	April 2015
Refresh the strategy narrative and priorities - Strategic priority officer support leads to propose refreshed priorities, actions and indicators	April - May 2015
Health and Wellbeing Board to consider and comment on first draft	June 2015
Communication and engagement on first draft	June - August 2015
Final draft agreed by the Health and Wellbeing Board	September 2015

10. During the strategic review board members identified a gap in communications around the board's priorities. The refresh of the Health and Wellbeing Strategy will provide an important opportunity to address this. In addition to this wider work on communications the board also agreed to webcast future meetings, which will begin with the meeting on 25 March 2015.

### **Health and Wellbeing Board governance arrangements**

11. The other major theme emerging from the strategic review was the need to strengthen the supporting arrangements which sit beneath the Health and Wellbeing Board. At a time when there are major changes taking place to the governance arrangements on health and social care at a Greater Manchester level, it is particularly important that there is a clear understanding of the role of the Health and Wellbeing Board and its supporting structures. It is also important that these structures remain flexible and that they are mindful of wider arrangements – including for example the interim Health and Social Care Transformation Oversight Group.
12. In January the Health and Wellbeing Board tasked the Executive Health and Wellbeing Group with overseeing delivery arrangements for the board's priorities. The Executive Group was originally set up to provide a discussion space / think tank to support system reform and has not to date had a formal role in supporting the board. The Executive Group has therefore now

discussed its role in supporting the board and has agreed revised terms of reference. In addition to overseeing delivery, the Executive Health and Wellbeing Group will also advise on the board's work programme and agenda, and will review some of the more procedural items in advance of board meetings, so that the board's time can be focussed on strategy.

### **Health and Wellbeing Board forward plan 2015/16**

15. At the last meeting it was agreed that the Health and Wellbeing Board would consider a forward plan of work. An outline plan for 2015/16 is attached for comment and approval. This plan will provide an outline of the board's agenda, but will need to remain flexible throughout the year as key items are brought forward.
16. In addition to the board meetings, members were keen to hold further development sessions in future, and these have also been scheduled in the plan. The development sessions will be designed to challenge the board's thinking and initial topics for discussion include the post-election political landscape, Greater Manchester Health and Social Care Devolution, financial sustainability and cultural commissioning.

**Appendix: Draft Health and Wellbeing Board forward plan for 2015/16**

<p><b>Wednesday 10 June</b></p>	<p><b>08.00 – 09.45 Development session</b></p>	<p><b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Joint Health and Wellbeing Strategy refresh Healthwatch – priorities for 2015/16 Living Longer Living Better commissioning specification for 2020 Living Longer Living Better: Self care Complex dependency / Troubled Families Impact of poor mental health on wellbeing Implementation plan for new public health service models Local Strategic Response to the Winterbourne View Care Act – implementation update Delivering Differently – Domestic Violence Housing for Homeless Charter</p>
<p><b>Wednesday 8 July</b></p>	<p>-</p>	<p><b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Healthier Together update Living Longer Living Better – provider response to commissioner specification Care Act – action plan Manchester Strategy Green Infrastructure Strategy</p>
<p><b>Wednesday 16 September</b></p>	<p><b>08.00 – 09.45 Development session</b></p>	<p><b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Joint Health and Wellbeing Strategy Refresh and Action Plan Living Longer Living Better strategic plan update Report from Chairs of the Safeguarding Boards</p>
<p><b>Wednesday 11 November</b></p>	<p>-</p>	<p><b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Living Longer Living Better detailed design of integration update Child health profile Early Years implementation update Voluntary and community sector - health and wellbeing Joint Strategic Needs Assessment</p>
<p><b>Wednesday 13 January</b></p>	<p><b>08.00 – 09.45 Development session</b></p>	<p><b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Living Longer Living Better progress report and implementation schedule Public Health Annual Report</p>

<b>Wednesday 9 March</b>	-	<b>10.00 – 12.00</b> <b>Health and Wellbeing Board meeting</b> Annual Health and Wellbeing Board update Work and health Complex dependency Living Longer Living Better progress report Learning Disabilities Self-Assessment Framework Action Plan Clinical Commissioning Groups social isolation/loneliness and older people programme
------------------------------	---	--